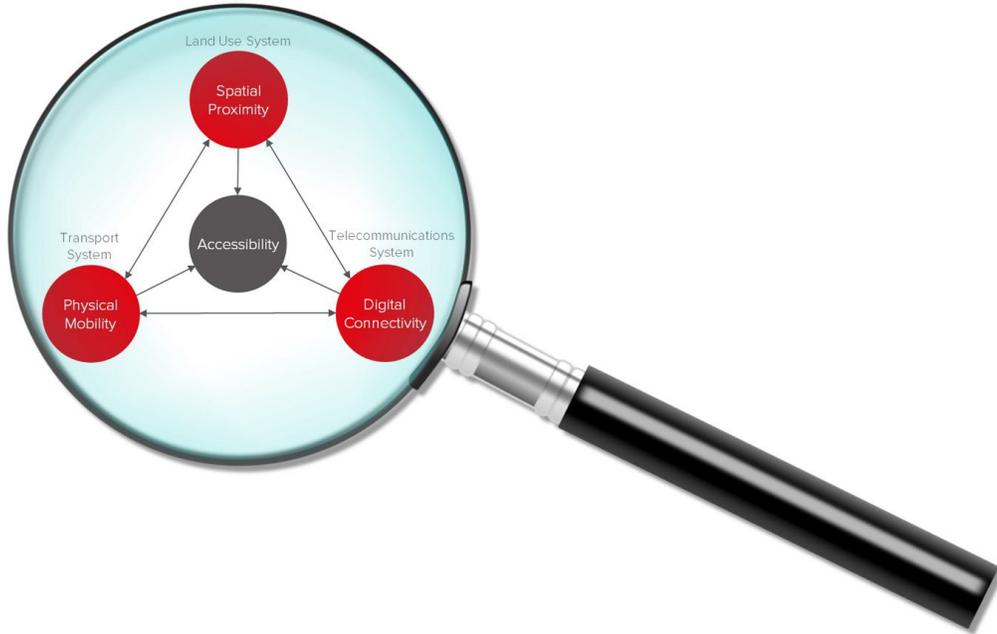


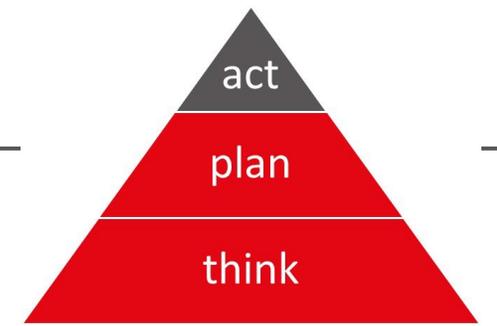
# Workshop 6 – Reflecting upon our mental model of urban access and how it could help us

5 October 2021 – 1100-1230 CET (1000-1130 BST)

# Purpose of the workshop



- *Thinking* together about the Triple Access System
- Developing a deeper appreciation and understanding of the *variables* affecting triple access and the *links* between them
- Producing a representation of the system of systems as a Causal Loop Diagram



## Today:

- To share a **simplified** representation of the product of our systems thinking
- To test its **credibility** as a mental model
- To consider its **application** merit
- To flag outstanding **questions**

# Agenda (1100-1230 CET)

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- 1100 Welcome and purpose of workshop
- 1110 A reminder of our systems thinking journey together
- 1125 From 'too complex' to 'simple enough to be useful'
- 1135 Exercise 1 - walking and talking around our simplified mental model
- 1155 Exercise 2 – starting to inform urban mobility (thinking about) planning
- 1215 Questions and reflections
- 1230 Close

A reminder of our systems thinking journey together  
1110-1125

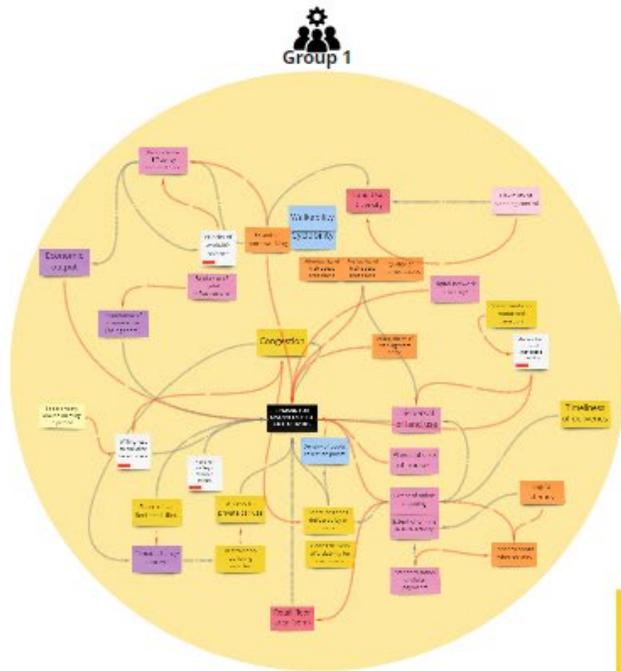




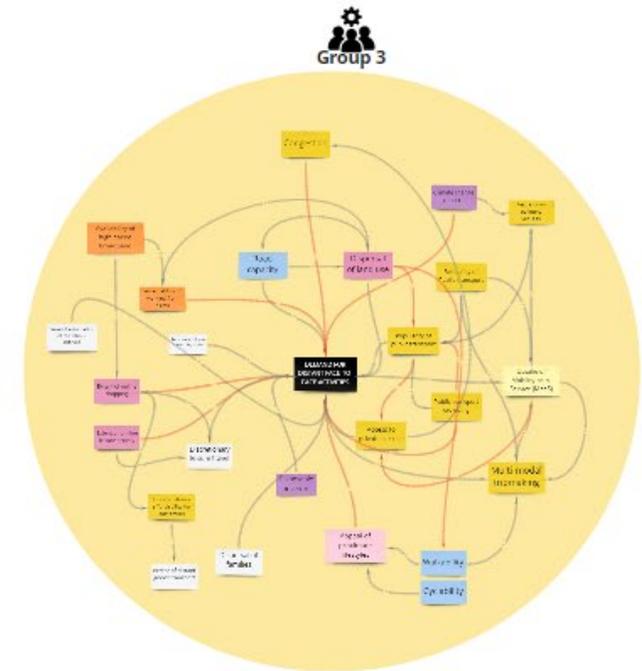
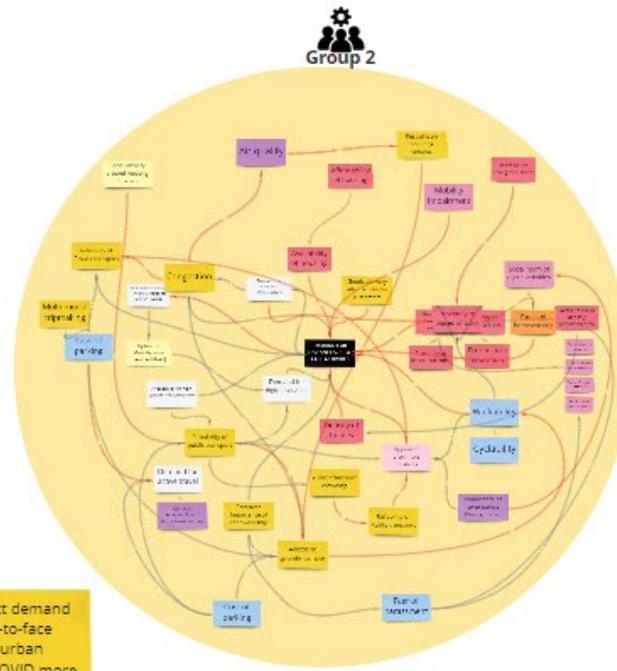


# Workshop4

**Access requiring physical mobility** - we focused on the **Transport System** and created three CLDs (drawing upon and extending the pool of variables from Workshop 1, 2 and 3)



What factors affect demand for distant face-to-face activities <<in urban areas>> in a post-COVID more digitalised world?



# Consolidation of results by UWE (1)

- We **clustered variables** that behaved similarly in the system(s), and reduced the original set of 124 variables, to a set of 104 variables
- We **evaluated** and **ranked** the variables defined across the 4 workshops by considering their importance (how many times they appeared in the 9 CLDs) and impact (number of in/out connections to other variables)
- For each of the 20 TOP variables we indicated **frequency** (n. of times they appear in the 9 CLDs), **FROM** (n. of connections generated from that variable to others in the system(s)), **TO** (n. of connections generated from other variables in the system(s) to that specific variable). This allowed each variable's complexity and importance to be highlighted



# Workshop5

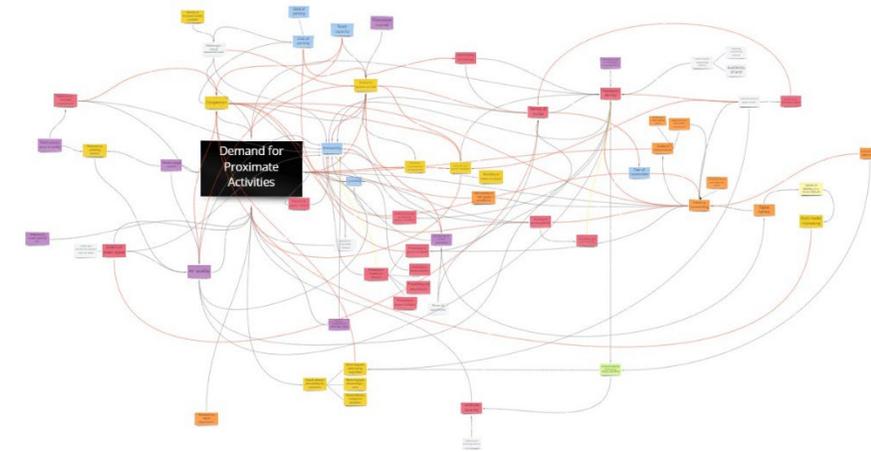
**Important and Uncertain Variables** - from the set of 107 variables, we picked 33 variables (9-12 per group \* 3 groups) and identified their importance and uncertainty with respect to the question: “What factors affect demand for access in a post-COVID more digitalised world?”



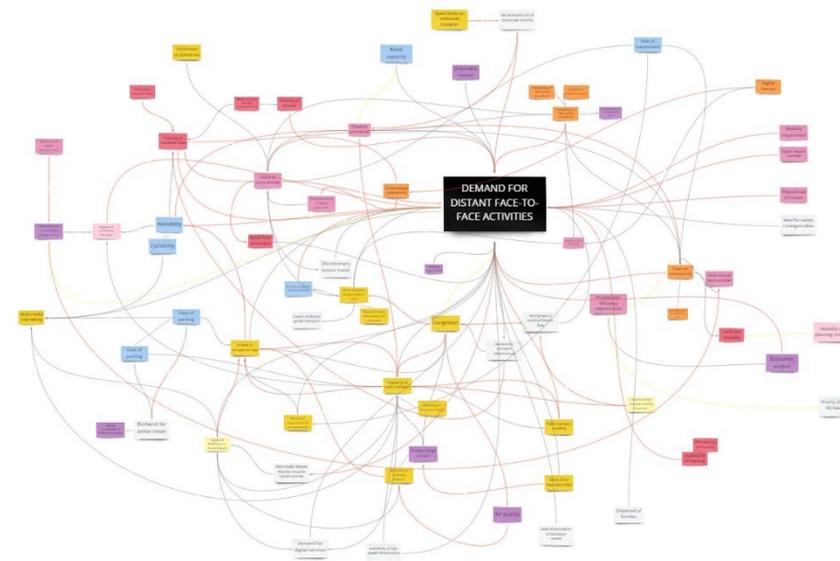
# Consolidation of results by UWE (2)

From the workshop outputs we created three consolidated Causal Loop Diagrams

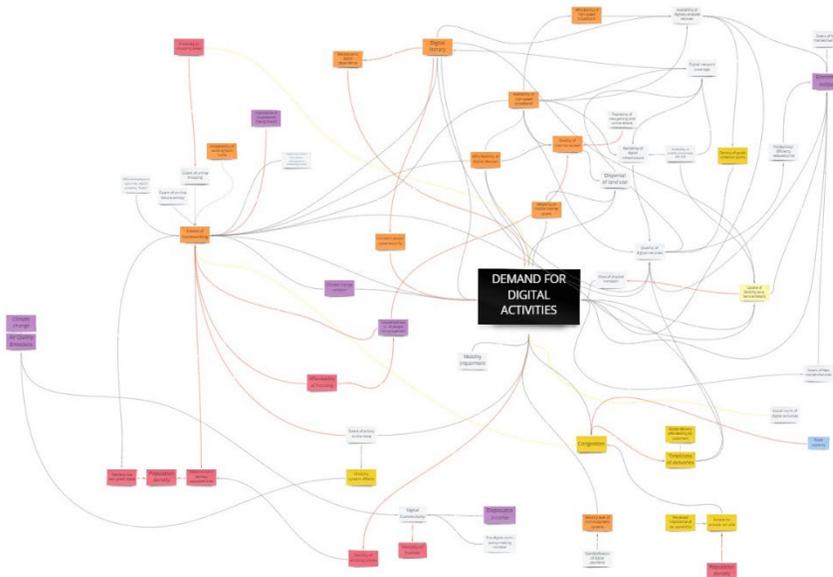
Land Use



Transport

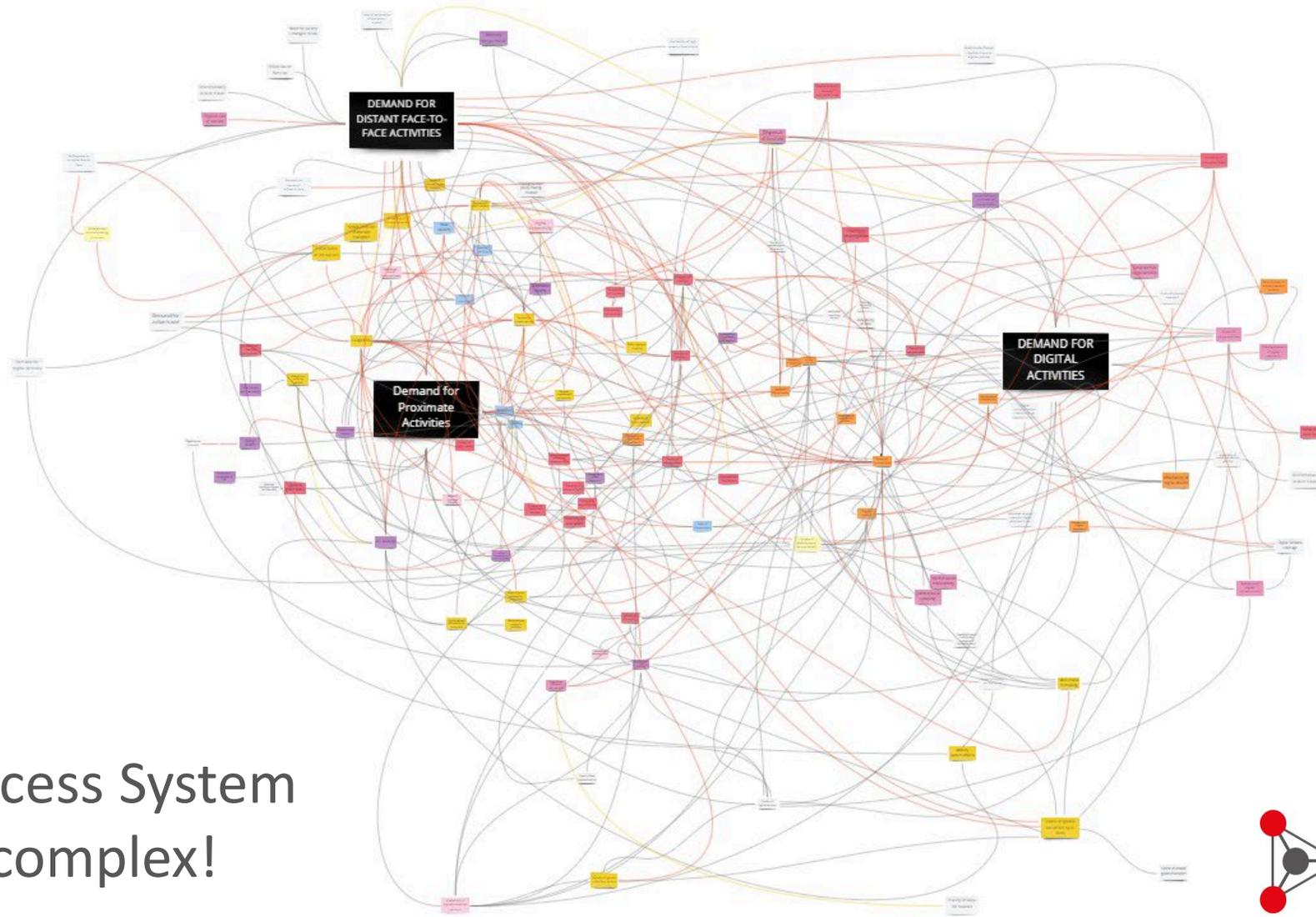


Telecommunication



# Consolidation of results by UWE (3)

We then combined those CLDs into an overall **Triple Access CLD**



## Conclusion:

The Triple Access System is very (too) complex!

From 'too complex' to 'simple enough to be useful'  
1125-1135

# A process of simplification

- A **systematic and iterative means** to reduce the number of links and variables
- A decision to **revert to the sub-system CLDs** to apply this simplification process
- A choice to **prevent the culling** of:
  - any of the 11 important and uncertain variables (workshop 5)
  - variables that appeared in at least six of the nine CLDs produced by the earlier workshops
- A **presentational means** chosen to further simplify the resulting sub-system CLDs
- The resulting simplified CLDs are intended to be **simple enough to be usable and useful**



Article

## A Method for Simplification of Complex Group Causal Loop Diagrams Based on Endogenisation, Encapsulation and Order-Oriented Reduction

Vladimír Bureš 

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Received: 12 May 2017; Accepted: 12 July 2017; Published: 14 July 2017

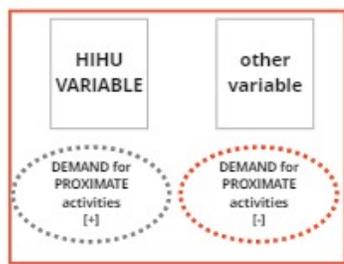
**Abstract:** Growing complexity represents an issue that can be identified in various disciplines. In system dynamics, causal loop diagrams are used for capturing dynamic nature of modelled systems. Increasing complexity of developed diagrams is associated with the tendency to include more variables into a model and thus make it more realistic and improve its value. This is even multiplied during group modelling workshops where several perspectives are articulated, shared and complex diagrams developed. This process easily generates complex diagrams that are difficult or even impossible to be comprehended by individuals. As there is a lack of available methods that would help users to cope with growing complexity, this manuscript suggests an original method. The proposed method systematically helps to simplify the complex causal loop diagrams. It is based on three activities iteratively applied during particular steps: endogenisation, encapsulation and order-oriented reduction. Two case studies are used to explain method details, prove its applicability and highlight added value. Case studies include the simplification of both original group causal loop diagram, and group diagram adapted from a study already published in a prestigious journal. Although the presented method has its own limitations, meaningfulness of its application in practice is verified. The method can help to cope with the complexity in any domain, in which causal loop diagrams are used.

**Keywords:** causal loop diagram; complexity; feedback loop; method; multi-input multi-output; simplification; system dynamics; variables

<https://doi.org/10.3390/systems5030046>



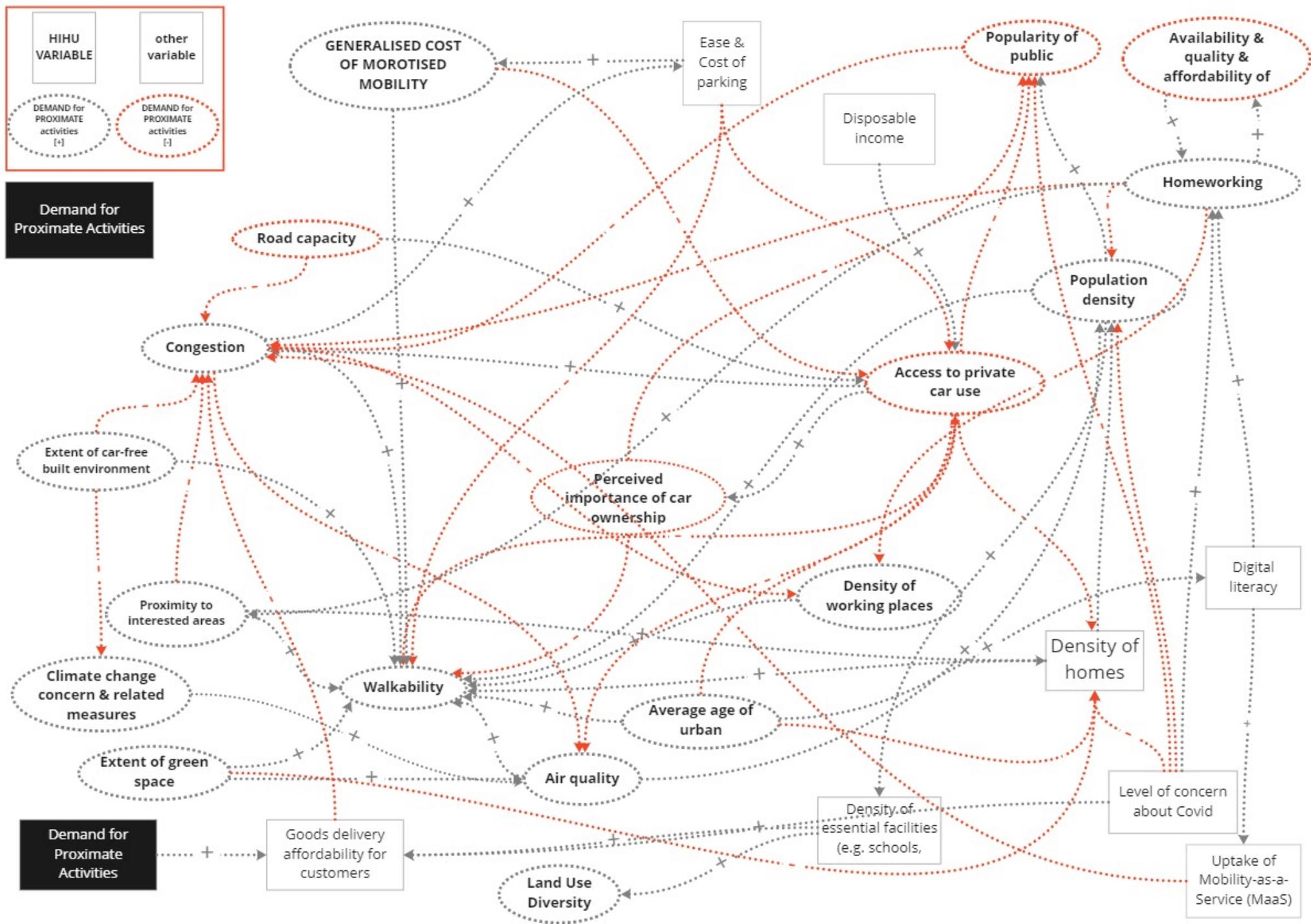
Triple **A**ccess **P**lanning  
for **U**ncertain **F**utures



Demand for Proximate Activities

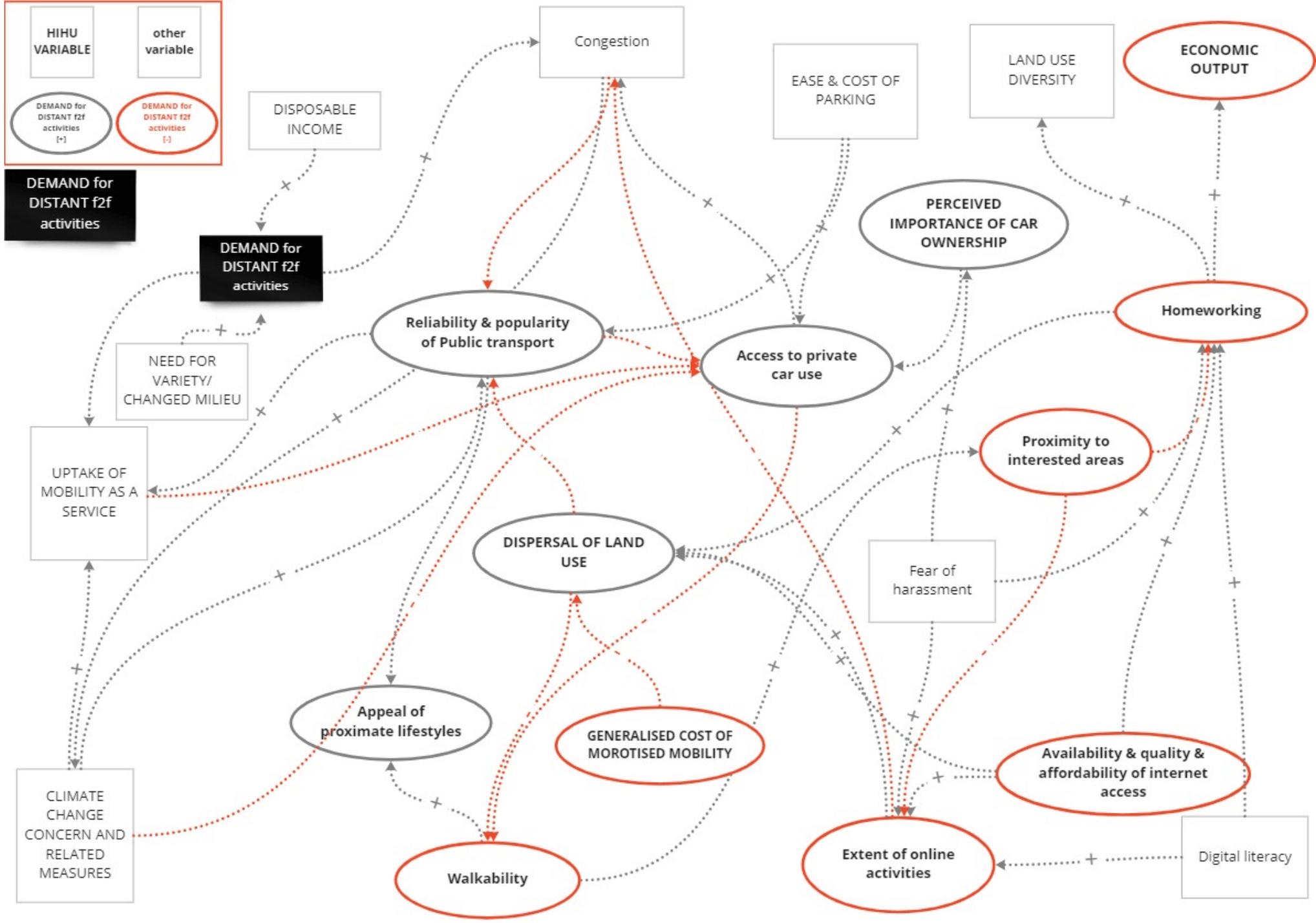
## Simplified Land Use System

N. of variables	
Before simplification	50
After simplification	<b>27</b>



Demand for Proximate Activities

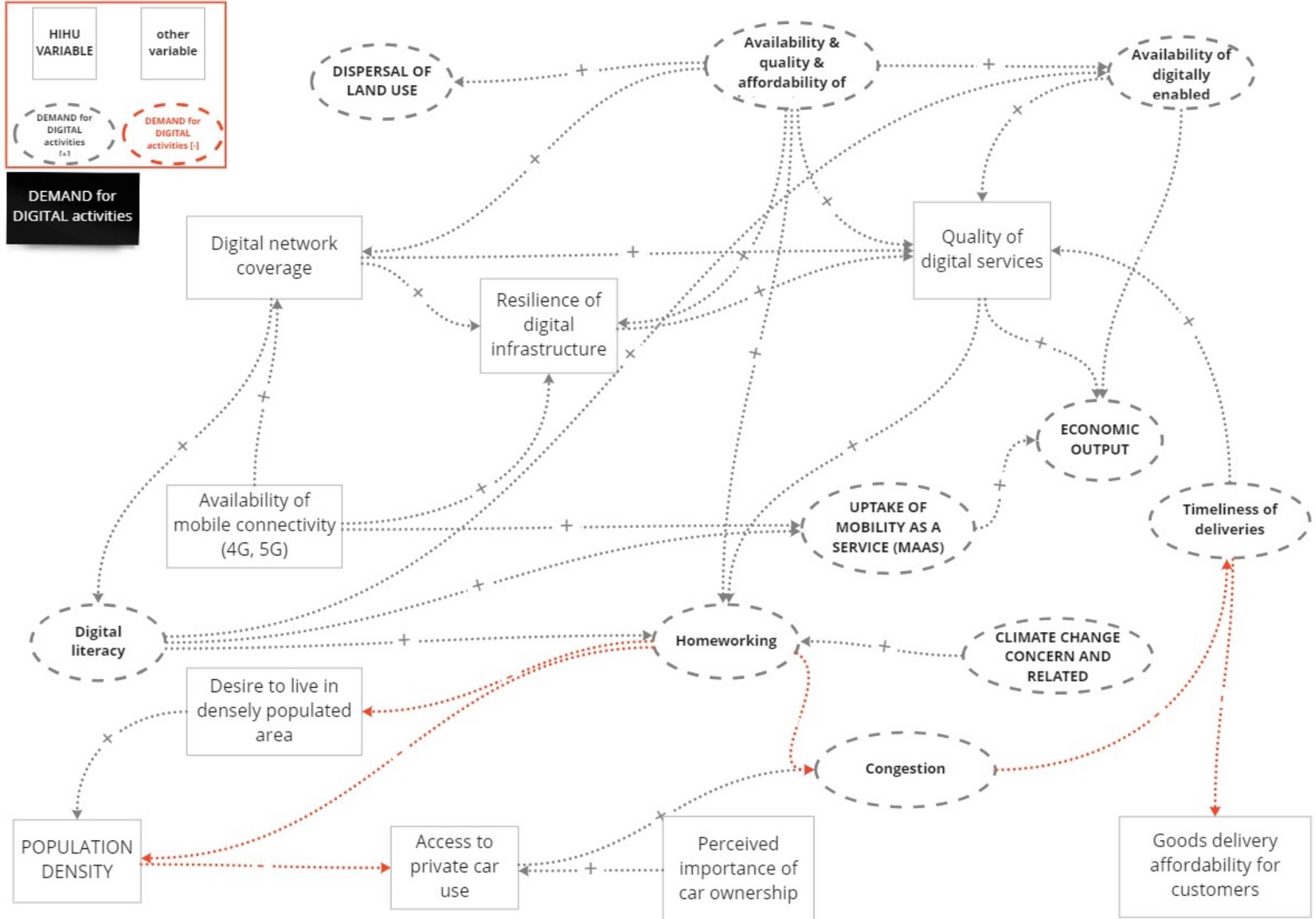
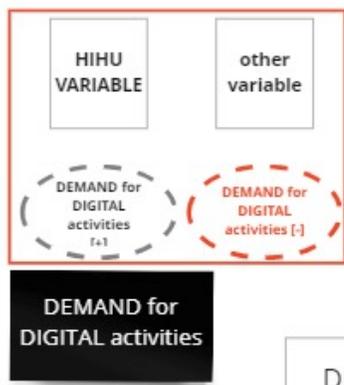
## Simplified Transport System



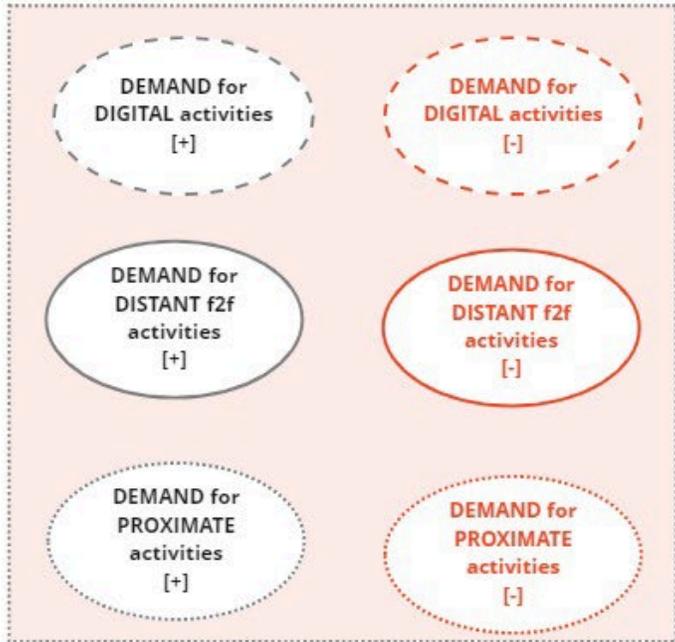
### N. of variables

Before simplification	61
After simplification	22

# Simplified Telecommunications System



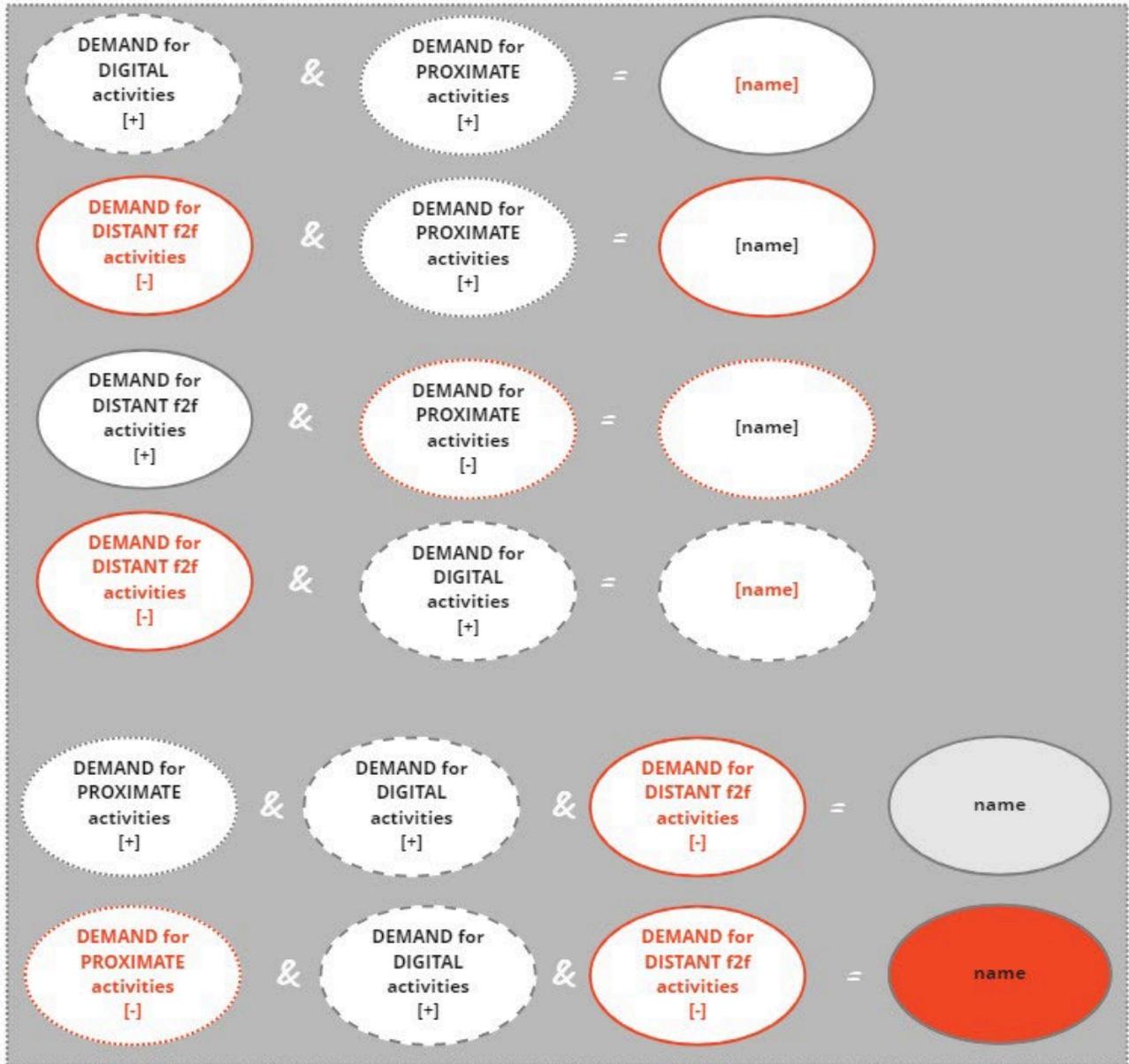
N. of variables	
Before simplification	49
After simplification	19



HIHU VARIABLE

other variable

link TO black variable(s)



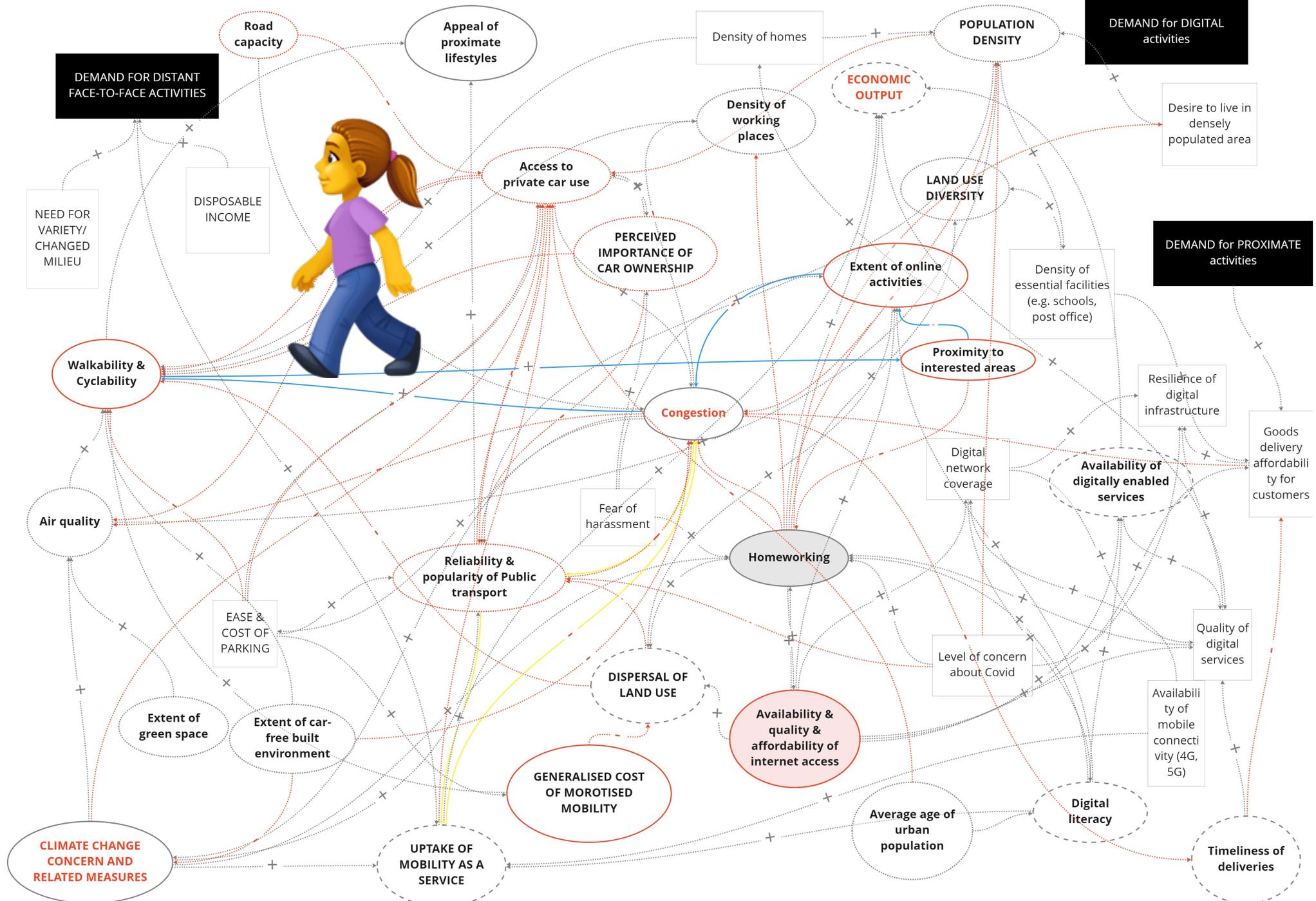


Exercise 1 - walking and talking around  
our simplified mental model  
1135-1155

# Walking and talking around the mental model

- **Volunteers** to play
- You are given a **starting variable** in the mental model
- Please **navigate** from that variable around part of the diagram and **talk through** what is happening
- When you wish to stop, please **pick someone else** and **give them a new starting variable**





Exercise 2 – starting to inform  
urban mobility (thinking about) planning  
1155-1215

# So what?

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- We **each had a mental model** of the Triple Access System that was informing our thinking about urban mobility
- We have tried to use a participatory process to generate a more developed **'shared' mental model**
- IF the 'shared' mental model is **credible, how can it help us** in our urban mobility planning?
  - It has been a means to help identify our **'critical uncertainties'** that will form the basis of creating a set **of plausible triple access futures**
  - Does it provide a way of allowing us to (through causal chains of influencing variables) identify **which variables we may need to influence and through what policy measures** if we wish to bring about change in a particular variable?
  - Does it provide a way of better appreciating **how triple access might be affected by influencing features of the urban system?**

# Policy goal example

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## **A wish to encourage a higher level of homeworking**

(e.g. note Welsh Government's aim to see 30% WFH post-pandemic)

- Which aspects of the urban system may need to be addressed in order to help achieve this goal?
- What consequences could there be from achieving the goal?



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Questions and reflections  
1215-1230

# Questions and reflections

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1. Does the mental model we have derived **make sense**?
2. Has simplification enabled or reduced its **usefulness**?
3. Are there obvious **shortcomings** to what we currently now have?
4. Should the model be left as 'faithful' reflections of our process or should it be further **modified** to improve usefulness?
5. If the Triple Access System is complex (which as we saw earlier it is), does this representation of the mental model offer any **help to urban mobility (thinking about) planning**?
6. Anything else?

1230 - Close  
THANK YOU!